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SAP Certified Specialist - Project Manager - SAP Activate for Agile Implementation Management

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QUESTION 1

Which artifacts in the Testing workstream are created within the Realize phase? Note: There are 2 correct answers to this question.

- A. User Acceptance Test - Plan
- B. Test Strategy
- C. Functional Specifications
- D. Functional Test Scenarios

Correct Answer: AD

During the Realize phase, key artifacts related to testing that are typically created include:

User Acceptance Test - Plan: This plan outlines the scope, objectives, and schedule for user acceptance testing, which is critical for ensuring that the system meets business needs.

Functional Test Scenarios: These are detailed descriptions of tests that will be performed to verify the functionality of the system against the business requirements.

These artifacts are integral to ensuring that the system is thoroughly tested and meets the specified requirements before going live.

References:

Testing strategy in SAP Activate

Realize phase documentation for SAP S/4HANA

New Implementation SAP S/4HANA Cloud

QUESTION 2

What are the SAP Cloud ALM Implementation capabilities? Note: There are 2 correct answers to this question.

- A. Check data quality prior to migration
- B. Perform implementation activities
- C. Monitor project performance centrally
- D. Natively built in test automation

Correct Answer: BD

SAP Cloud ALM (Application Lifecycle Management) provides a comprehensive set of capabilities to support the implementation and operations of SAP solutions. Among the options provided:

Perform implementation activities: This is a core capability of SAP Cloud ALM, allowing project teams to plan, execute, and monitor various tasks associated with implementing SAP solutions. This includes managing the project scope,



timeline, resources, and deliverables.

Natively built-in test automation: SAP Cloud ALM includes built-in test automation features which facilitate the automated testing of processes, thereby reducing manual testing efforts and accelerating the overall project timeline. Options A

(Check data quality prior to migration) and C (Monitor project performance centrally) are not specifically mentioned as part of the implementation capabilities within the context of SAP Cloud ALM, but they could be associated with broader SAP tools or other specific management features.

References:

SAP Cloud ALM official documentation

Implementation guide and capabilities overview provided by SAP

QUESTION 3

What is the result of fit-to-standard workshops?

- A. Detailed assessment of customer's current business processes
- B. Preparation of standard test cases and test scripts for end users
- C. Prioritization of the requirements backlog by the team
- D. Confirmation solution fit and identification of delta requirements

Correct Answer: D

The result of fit-to-standard workshops in the SAP Activate methodology is:

Confirmation solution fit and identification of delta requirements: These workshops aim to match the business processes with the standard functionality of the SAP system and identify any gaps (delta requirements) that need customization or additional solutions.

Fit-to-standard workshops are crucial for understanding how well the standard SAP solutions meet the business needs and what modifications are required to fully support the business processes.

References:

SAP Activate methodology

Implementation strategies for SAP S/4HANA

SAP Activate Elements

QUESTION 4

Which artifacts are part of the Solution Adoption workstream? Note: There are 3 correct answers to this question.



- A. Detailed Design - Business Process
- B. End User Learning Needs Analysis
- C. Learning Content
- D. Change Management Roadmap
- E. Project Plan

Correct Answer: BCD

Artifacts that are typically part of the Solution Adoption workstream in SAP Activate methodology include:

End User Learning Needs Analysis: This artifact is crucial for identifying the specific training requirements and learning styles of end-users, which is fundamental to designing effective training programs.

Learning Content: Developed based on the analysis of end-user learning needs, this includes all educational materials such as manuals, online courses, and quick-reference cards designed to help end-users understand and use the new system.

Change Management Roadmap: This outlines the steps and strategies for managing the change brought about by the new solution, ensuring stakeholders are engaged and the transition is smooth.

Option A (Detailed Design - Business Process) typically belongs to the Design or Build phases, focusing on the technical and functional specifications of the solution rather than adoption. Option E (Project Plan) is a broader project management artifact and not specific to the Solution Adoption workstream.

References:

SAP Activate methodology guidelines

Solution Adoption strategies in SAP projects

Workstreams Overview

QUESTION 5

In which phase of SAP Activate does the SAP Project Manager set up project governance?

- A. Explore
- B. Prepare
- C. Realize
- D. Discover

Correct Answer: B

In the SAP Activate methodology, the SAP Project Manager sets up project governance during the:

Prepare phase: This early phase of the project includes establishing the project's governance structure. This involves



defining roles, responsibilities, decision-making processes, and communication plans to ensure effective oversight and successful delivery of the project.

Options A (Explore), C (Realize), and D (Discover) involve other critical activities, but the foundational governance structure is typically established in the Prepare phase to guide the entire project.

References:

SAP Activate methodology for project setup

Project governance structures in SAP implementations

Agile Project Delivery

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