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Implementation Management

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QUESTION 1

What should the project team consider when defining their sprint duration and cadence? Note: There are 2 correct ans-wers to this que-stion.

A. Sprint duration between 1 week to 4 weeks.

B. Adjust sprint duration based on team availability.

C. Set variable sprint duration based on work.

D. Establish fixed duration of each sprint.

Correct Answer: AD

When defining their sprint duration and cadence, the project team should consider:

Sprint duration between 1 week to 4 weeks: This is the typical range for sprint durations in Agile methodologies. It balances the need for frequent feedback with the practicalities of meaningful work increments.

Establish fixed duration of each sprint: Setting a fixed duration for sprints helps establish a consistent rhythm for the team, making planning and progress tracking easier and more predictable.

Adjusting sprint duration based on team availability (Option B) and setting variable sprint durations based on work (Option C) can lead to inconsistencies that disrupt the team\'s rhythm and make it difficult to measure progress across sprints.

References:

Best practices for setting sprint durations in Agile

Agile project management guides

SAP Activate Elements

QUESTION 2

Which of the following are benefits of using ready-to-use content? Note: There are 2 correct ans-wers to this que-stion.

A. Predictable results

B. Maximized total cost of ownership

C. Exhaustive solution documentation

D. Fast time-to-value

Correct Answer: AD

The benefits of using ready-to-use content in SAP Activate include:

Predictable results: The use of standardized, pre-configured content ensures that outcomes are consistent and predictable, reducing the variability often associated with custom developments.

Fast time-to-value: Ready-to-use content accelerates the implementation process by reducing the time needed for development and configuration, leading to quicker realization of benefits and value from the investment.

These benefits demonstrate the effectiveness of using standardized content in achieving quicker and more reliable outcomes in SAP implementations.

References:

SAP Activate methodology benefits

Efficiency gains from using SAP Best Practices

QUESTION 3

What is an activity that is performed at the end of the Realize phase?

A. Run the user acceptance test

B. Perform cutover simulation

C. Load data into production system

D. Provision development system

Correct Answer: A

An activity that is performed at the end of the Realize phase in SAP Activate includes:

Run the user acceptance test (UAT): This is a critical activity where end-users test the system to ensure it meets their requirements and is ready for live operation. UAT is key to confirming that the system functions as expected in real-world scenarios and that any issues are identified before going live.

Option B (Perform cutover simulation), C (Load data into production system), and D (Provision development system) are important, but they do not specifically coincide with the end of the Realize phase as defined in standard SAP Activate methodology practices.

References: Realize phase completion checklist in SAP Activate User acceptance testing best practices in SAP projects Workstreams Overview

QUESTION 4

What does a cutover involve? Note: There are 2 correct ans-wers to this que-stion.

A. Completing solution end-user documentation

B. Switching productive operations to new system

C. Presenting completed functionality to key users

D. Aligning business and technical cutover plans

Correct Answer: BD

A cutover typically involves:

Switching productive operations to new system: This is a critical component of the cutover process, where the business officially starts operating on the new system after successful completion of the previous phases.

Aligning business and technical cutover plans: Ensures that both the business and technical aspects of the project are synchronized and ready for the transition to the new system. Options A (Completing solution end-user documentation) and

C (Presenting completed functionality to key users) are important tasks in a project lifecycle but are not typically considered core components of the cutover process itself.

QUESTION 5

Which accelerators support the fit-to-standard workshop in the Explore phase? Note: There are 2 correct ans-wers to this que-stion.

A. Backlog Template

B. Test Strategy

C. Quality Gate Checklist

D. Business Process Design Template

Correct Answer: AD

New Implementation SAP S/4HANA Cloud

Accelerators that support the fit-to-standard workshop in the Explore phase of an SAP S/4HANA Cloud implementation include:

Backlog Template.This is used to document and manage the requirements and adjustments identified during the workshops, facilitating a structured approach to capturing and prioritizing business needs.

Business Process Design Template.This template helps in detailing the standard business processes and any required customizations or extensions, ensuring that all process requirements are clearly defined and understood.

Both accelerators are essential for effectively managing the fit-to-standard workshops, ensuring that all necessary configurations and customizations are accurately captured and documented.

References:

SAP S/4HANA implementation tools and resources

Fit-to-standard approach in SAP Activate

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