



# PSPO-I<sup>Q&As</sup>

Professional Scrum Product Owner (PSPO I)

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## QUESTION 1

True or False: When there are multiple teams working on one product, each Scrum Team should have a separate Product Owner.

- A. True
- B. False

Correct Answer: B

Explanation: When there are multiple teams working on one product, each Scrum Team should not have a separate Product Owner. This is because:

The Product Owner is accountable for maximizing the value of the product resulting from the work of the Scrum Team. They are responsible for identifying and articulating the Product Goal, which is a long-term objective for the product that guides all the activities of the Scrum Team. The Product Owner is the sole person responsible for managing the Product Backlog, which is an emergent, ordered list of what is needed to improve the product. They must ensure that the Product

Backlog is transparent, visible, and understood by everyone who needs to work on it.

Having multiple Product Owners for one product may lead to conflicts, inconsistencies, or confusion among the Scrum Teams and the stakeholders. It may also reduce the alignment, collaboration, and ownership of the product development.

Instead of having multiple Product Owners, it is recommended to have one Product Owner who works with representatives from each Scrum Team to ensure that they have a shared understanding of the product vision, goals, and priorities.

The Product Owner may also delegate some of the Product Backlog management tasks to these representatives, but they remain accountable for the final decisions.

References:

[Scrum Guide], page 6, section "Product Owner"

[Scrum Guide], page 11, section "Product Backlog" [Scrum Guide], page 10, section "Product Goal"

[Professional Scrum Product Owner™ Training], page 6, section "Product Vision" [Professional Scrum Product Owner™ Training], page 9, section "Business Strategy"

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## QUESTION 2

A Scrum Team is required to deliver a done Increment by the end of a Sprint. Select two statements that explain what done means.

(choose the best two answers)

- A. No work is left to meet the Definition of Done.
- B. Whatever the Product Owner defines as quality.



- C. Ready for integration.
- D. Ready to be released to end users.
- E. All work the Developers are willing to do.

Correct Answer: AD

A Scrum Team is required to deliver a done Increment by the end of a Sprint. Done means:

No work is left to meet the Definition of Done. The Definition of Done is a formal description of the state of the Increment when it meets the quality measures required for the product. It is a shared understanding among the Scrum Team and

the stakeholders of what it means for work to be complete. It may include criteria such as coding standards, testing, documentation, security, performance, etc. If a Product Backlog item or an Increment does not meet the Definition of Done, it

cannot be released or presented at the Sprint Review. Ready to be released to end users. The Increment is a concrete output of the Sprint that adds value to the product. It is a potentially releasable functionality that adheres to the Scrum

Team's current Definition of Done. It is not necessarily released at the end of each Sprint, but it must be in a state that allows for immediate release if the Product Owner decides so. The Increment should also align with the Sprint Goal and

the Product Goal, and satisfy the needs and expectations of the customers and stakeholders.

References:

Scrum Guide 2020, page 10: "The Definition of Done is a formal description of the state of the Increment when it meets the quality measures required for the product."

Scrum Guide 2020, page 10: "The moment a Product Backlog item meets the Definition of Done, an Increment is born."

Scrum Guide 2020, page 14: "The purpose of each Sprint is to deliver Increments of potentially releasable functionality that adhere to the Scrum Team's current Definition of Done."

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### QUESTION 3

A Product Backlog is:

(choose the best three answers)

- A. An exhaustive list of upfront approved requirements to be implemented.
- B. Managed by the Product Owner.
- C. An inventory of things to be done for the Product.
- D. Ordered based on priority, value, dependencies, and risk.
- E. Only visible to the Product Owner and stakeholders.

Correct Answer: BCD

Explanation: A Product Backlog is:



Managed by the Product Owner. The Product Owner is the sole person responsible for managing the Product Backlog, which is an emergent, ordered list of what is needed to improve the product. They must ensure that the Product Backlog

is transparent, visible, and understood by everyone who needs to work on it.

An inventory of things to be done for the Product. The Product Backlog contains all the features, functions, requirements, enhancements, and fixes that constitute the changes to be made to the product in future releases. The Product Backlog

items have a description, an order, an estimate, and a value. Ordered based on priority, value, dependencies, and risk. The Product Owner orders the Product Backlog items based on various factors that affect their importance and urgency

for the product. These may include customer needs, business value, stakeholder feedback, technical dependencies, or market opportunities.

Other options, such as an exhaustive list of upfront approved requirements to be implemented or only visible to the Product Owner and stakeholders, are not valid descriptions of a Product Backlog. They may reflect a misunderstanding of

what a Product Backlog is or how Scrum works.

References:

[Scrum Guide], page 6, section "Product Owner"

[Scrum Guide], page 11, section "Product Backlog" [Professional Scrum Product Owner™ Training], page 7, section "Product Backlog Management"

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#### QUESTION 4

What does it mean for a Scrum Team to be cross-functional? (choose the best answer)

- A. The Scrum Team includes not only developers but also business analysts, architects, and testers.
- B. The Scrum Team includes skilled individuals who together have all the skills necessary to create value each Sprint.
- C. Developers on the Scrum Team work closely with business analysts, architects, developers, and testers who are not on the team.
- D. The Scrum Team is a virtual team drawing from separate teams of business analysts, architects, developers, and testers.

Correct Answer: B

Explanation: The Scrum Team includes skilled individuals who together have all the skills necessary to create value each Sprint.

According to the Scrum Guide<sup>1</sup>, "Scrum Teams are cross-functional, meaning the members have all the skills necessary to create value each Sprint." This implies that the team does not depend on external resources or specialists to deliver a

product increment. The other options do not reflect the true meaning of cross-functionality in Scrum.

1: The Scrum Team | Scrum.org



### QUESTION 5

True or False: The Scrum Team is accountable for creating a valuable increment every Sprint.

- A. True
- B. False

Correct Answer: A

The Scrum Team is a self-organizing and cross-functional team that delivers valuable products in an agile way. The Scrum Team consists of one Product Owner, one Scrum Master, and Developers. They are all accountable for creating a valuable, useful, and potentially releasable product Increment each Sprint. An Increment is a concrete stepping stone toward the product vision. It is the sum of all the Product Backlog items completed during a Sprint and the value of the increments of all previous Sprints. At the end of a Sprint, the new Increment must be "Done", which means it meets the Definition of Done and is usable. The Scrum Team is accountable for creating a valuable increment every Sprint, not just once or occasionally. This means that the Scrum Team must deliver a product functionality that provides value to the customers and users and contributes to the product goals and missions. The value of an increment can be measured by various factors, such as customer satisfaction, feedback, revenue, market share, or social impact. The Scrum Team is also accountable for creating a valuable increment every Sprint, not just any increment. This means that the Scrum Team must deliver a product functionality that meets the quality standards and expectations of the customers and users and complies with the Definition of Done. The quality of an increment can be measured by various factors, such as usability, reliability, performance, security, or maintainability. References: Scrum Guide: <https://www.scrumguides.org/scrum-guide.html> Scrum Team: <https://www.scrum.org/resources/what-is-a-scrum-team> Increment: <https://www.scrum.org/resources/what-is-an-increment>

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